

Appendix 2

Nonpractitioner Positions Held by Medical School Graduates"

1. Business/Industry

Advertising & Communications

Chairman, Medicine Department
 Director of Medical Affairs
 Director of Medical & Legal Affairs
 Exec, VP
 Exec. VP for Medical Affairs, HSN
 Medical Director (8)
 President
 President, Chinese Computer
 Communications
 Project Director
 Sr. VP, Director of Medical & Scientific
 Affairs
 Sr. VP, Group Medical Doctor Sr. VP &
 Director of Medical Services Sr. VP &
 Medical Director VP & Associate Medical
 Director VP, Director of Medical Affairs VP
 for Medical Affairs, Lifetime

Pharmaceutical Manufacturing

Assistant VP & Director of Professional &
 Marketing Services
 Associate Director of Medical Research
 Associate Director of Medical Services
 Associate Medical Director Chairman of the
 Board Chairman of the Board and President
 Clinical Monitor, Research & Development
 Division, Corporate VP
 Director
 Clinical Pharmacology

Government Medical Affairs
 Medical & Clinical Investigation
 Medical Research, Marketed Products,
 Clinical Investigation Division
 New Product Planning (or
 Development)
 Product Development
 Professional Communications
 Professional Services
 Regulatory Affairs Director of CNS
 Clinical Research Director of Clinical
 Research Director of Development Director
 of Field Sales Administration Director of
 Medical Affairs (or Services) Exec.
 Director, Biology Research Exec, Director,
 Clinical Pharmacology Exec. Director,
 Medical Division Exec. Director, Virus &
 Cell Biology Exec. VP
 Exec. VP of Pharmaceutical R&D, Quality
 Control and Medical Activities
 Exec. VP Research & Development
 Group Manager, Clinical, Epidemiology &
 Biostatistics
 Group Product Manager
 Group Research Manager, Medical Affairs
 Group VP
 Head, Department of Clinical Research
 Head, Department of Product
 Surveillance & Epidemiology
 International Medical Liaison
 Manager, Business Development, Surgical
 Products Division Manager, Medical
 Investigation & Field
 Surveillance

* From *Careers in Medicine; Traditional and Alternative Opportunities*, Revised Edition. Rucker, T. Donald, and Keller, Martin D., eds. Garrett Park, MD: Garrett Park Press; 1990, Reprinted with permission.

Medical Director, Corporate Regulator ¹ Affairs	Research Research & Scientific Affairs
Medical Director, Hospital Products Division	
President (10)	
President, Health Care Group	
President, Research Laboratories	
Research Director	
Scientific Director	
Sr, Director, Clinical Pharmacology— Domestic	
Sr, Director, Clinical Pharmacology, Int.	
Sr. Exec, VP	
Sr. Vice President	
Sr. VP, Researching & Development	
Sr. VP, Scientific Affairs	
VP & Medical Director, Corporate Regulatory Affairs	
VP & Head, Molecular Biology	
Department VP & Medical Director VP &	
Medical Director—Worldwide Vice President	
Anti-Cancer Research	
Clinical Affairs (or Clinical Research)	
Corporation Medical & Scientific Affairs	
Dermatology, Pharmaceutical R&D Div.	
External Affairs	
Medical (or Medical Affairs)	
Medical and Research & Development	
Medical & Scientific Affairs	
Medical Research	
Medical Services	
New Product Development	
Regulatory Affairs	
Regulatory & Technical Affairs	
	Publishing
	Chairman, Editorial Board
	Chairman and Chief Exec, Officer, Times Mirror Corp.
	Chairman and Publisher
	Director, Scientific Publication Division
	Editor (33). Also Assistant; Book Review; Coeditor; Corresponding; Cover; Deputy; Managing; Medical; Senior
	Editorial Director (11) Editor-in-Chief;
	Chief Editor (30) Editorial Writer
	Exec. Director International Editor
	International Publisher Medical
	Correspondent, <i>NY Times</i> President
	President (publishers' representative)
	Publisher (newsletter on investment advice)
	Publisher
	Publishing Director & Editor
	Other
	Consultant (unspecified) Consultant, Drug Regulatory Affairs
	Corporate Manager of Environmental Health, IBM Corp.
	Director, Employee Health & Safety (large textile manufacturer)
	Director, Health Care Development (diversified conglomerate)

Director, Health Care Practice (large accounting firm)
Director, Medical Affairs (large chemical company)
Exec. Director, Institute for Health Planning Exec. President & Medical Director,
International Medical Services, Inc.
Medical Admin, (large manufacturing firm)
Medical Director (many manufacturing firms) Medical Director (life insur. co.) (700)
Medical Director, Legislative & Regulatory Health Affairs (natural resources co.)
President, Hospital Corporation of America
President, LA Medical Mutual Ins,
President (major oil company)
President (many life insurance companies)
President, Medical Coding Systems, Inc.
President, Oxford Research International
President, Simborg Systems Corp.
President (personnel search firm)
Regional Director, Life Extension Institute
Sr. VP, Hyatt Medical Management Services
Specialist, Health Services Evaluation (systems consulting company)
VP, Advanced Business Development (large medical equipment & supply company)
VP, R&D (computer-software firm)

2. Certification & Accreditation

Joint Commission on Accreditation of Hospitals _____

Assistant VP
President
VP for Accreditation
VP for Education
VP for External Affairs

National Board of Medical Examiners

President and Director
Sr. Medical Evaluation Officer (3)
VP for Evaluation Programs
Chief Exec. Officer, American Board... (10)
VP, Federation of State Medical Boards

3. Charitable Foundation/ Voluntary Health Org.

Deputy Director, Division of Health Sciences, Rockefeller Foundation
Director of Medical Services, National Foundation for Infantile Paralysis Exec.
Director, National Interagency Council on Smoking & Health (NYC) Exec.
.VP (2)
President (charitable foundation) (3)
President (voluntary health organization)
Project Director, Inter-Society Commission for Heart Disease Resources
Scientific Director, The National Foundation for Cancer Research
Sr. VP for Research, Am. Cancer Society

Special Advisor to the President
(charitable foundation)
VP, The Commonwealth Fund

4, Education

Medical School*- Officials & Administrative Staff (by functional area)

Academic Affairs	CEO (Dean, President, etc) (113) Clinical Affairs—Asst. Dean or Dean (47)
Association Dean (35)	Continuing Medical Education—Assistant or Associate Dean (74); Coordinator or Director (4)
Dean Vice-Chancellor	Council on Health Programs—Chairman
Academic & Research Affairs—Assoc. Dean	Curriculum—Asst./Assoc. -Dean (17)
Administration—Asst/Assoc. Dean for (9) Admissions—Asst./Assoc. Dean; Chairman or Director (32)	Development—Associate Dean Education—Assistant Dean
Admissions & Curriculum—Associate Dean	Extended Medical Programs—Assoc, Dean (2)
Affiliated Programs—Associate Dean (3)	Extramural Affairs—Asst./Assoc. Dean (3)
Allied Health Professional Training—Assistant/Associate Dean/Director (5)	Faculty Affairs—Associate Dean
Alumni Affairs—Asst. Dean AT or Director	Faculty Council—Chairman Geriatric Medicine—Associate Dean
Alumni Affairs & CME Coordinator	Gerontology & Community Med V Assoc. Dean
Ambulatory Affairs—Associate Dean (2)	Government Affairs—Assistant Dean
Area Health Education Center—Assoc. Dean	Graduate Medical Education—Asst/ Assoc. Dean (11)
Basic Sciences—Assistant/Associate Dean/Coordinator	Graduate & Continuing Medical Education—Associate Dean Health Affairs—Associate Provost & Dean
BA/MD Programs—Assistant Dean	Hospital Affairs (Program)—Asst./Assoc. Dean (52)
Biomedical Graduate Studies—Assoc. Dean	Human Subjects Protection—Asst. Dean (2)
Brookhaven National Lab.—Clinical Deari	Interinstitutional Programs—Associate Dean (3)
	International Programs—Associate Dean or Chairman (3)
	Local Med. Center—Asst./ Assoc. Dean (22)
	Medical Director of Faculty Practice . Plan—Associate Dean
	Medical Education—Associate Dean
	Medical Education & Curr.—Assoc. Dean

Minority Affairs—Assistant/Associate Dean/Coordinator (7)	VA Medical Center—Asst./Assoc. Dean (30)
Naval Regional Medical Center—Assoc. Dean	VA Research—Assistant Dean Veterans Affairs—Asst./Assoc. Dean (13)
Patient Care—Associate Dean	Medical School—
Planning—Assistant Dean	Officials & Administrative Staff
Planning & Development—Assist. to the VP/Associate Dean (2)	(by title) _____
Planning & Operations—Associate Dean	Academic Advisor
Postdoctoral Programs—Assoc. Dean/Director	Assistant Dean (2) Area Health Education Center (5) for Air Force Affairs
Postdoctoral Programs & Faculty Development—Assistant Dean	for Ed. Programs, University Hospital (2)
Preprofessional Education—Associate Dean	for a given class in Medical School (3) for Research, Budget, & Fiscal Affairs
Public Health—Associate Dean	Assistant to the Dean
Publications—Head, Section on Research—Assistant or Associate Dean (11) Research Development (Neuroscience)—Associate Dean	Assistant to the Vice-Chancellor for Medical Affairs
Residency Affairs—Coordinator Rural Health—Assistant Dean Rural Health Education—Associate Dean Scientific Affairs—Associate Dean Special Projects—Asst./Assoc. Dean (5) Student Affairs—Asst./Assoc. Dean (71) Student Affairs & Admin.—Assoc. Dean	Associate/Executive/Deputy Dean (53)
Student Affairs & Alumni Affairs—Associate (2)	Associate Dean—Community Services
Student & Curriculum Affairs—Associate Dean (11)	Associate Dean—Health Services Assoc. Dean/Coord.—Satellite Campuses (8) Associate Director
Student & Graduate Medical Affairs—Senior Associate Dean	Internal Director
Surgical Sciences & Services—Assoc. Dean	Medical & Laboratory Specialization
Undergraduate Medical Education—Assistant/Deputy Dean	Research Training & Degree Programs
	Dean for Medical Services Dean, School of Basic Medical Science Director
	Ambulatory Education Programs
	Cancer Center (2)
	Center for Educational Resources
	Center for Health Services & Policy Res.
	Community Health Centers
	CME & Audio-Visual Coordinator

Health Policy & Management. Division of Environmental Sciences Laboratory	Diagnostic Nuclear Medicine
Institute for Health Policy Studies	Environmental Health
Institute for Medical Humanities	Epidemiology & International Health
Medical Center	Genetics (Human Genetics)
Medical Scientist Training Program	Health Computer Sciences
Program in Behavioral Science, School of Biomedical Education	History of Medicine (Health Sciences)
Program in Health Services Evaluation	Immunology/Microbiology
Program in History of Medicine Research in Medical Education, Division	Laboratory Hematology
Respiratory Studies, Division of Sports Medicine Center The Marine Biomedical Institute University (Student) Health Services (4)	Medical Biology
President of the Medical Center & Vice-Chancellor for Medical Affairs	Medical Biophysics & Computing
Special Assistant to the Dean	Medical Physics (Professor of)
Special Assistant to the Dean, Binational Health Programs (2)	Medical Statistics & Epidemiology
Vice-Chancellor, Health Sciences & Dean	Microbiology
	Molecular Biophysics & Biochemistry
	Neuroanatomy
	Neurobiology
	Neuroscience
	Pathology
	Autopsy Service
	Clinical
	Cytopathology
	Experimental Pathology
	Forensic Medicine
	Immunopathology
	Laboratory Medicine
	Medical Technology
	Neuro-pathology
	Surgical Pathology
	Pharmacology
	Clinical Pharmacology
	Laboratory of Applied Pharmacokinetics
	Molecular Pharmacology
	Pharmacology & Nutrition
	Pharmacology & Therapeutics
	Psychopharmacology
<u>Medical School—Basic Science Unit</u>	
(Department/Division/Section with Chair held by MD. In many of these units, other faculty positions are also held by MDs)*	
Anatomy	
Biological Chemistry	
Biomedical Engineering	
Biometry	
Blood Bank Transfusion	
Cell Biology	
Center for Brain Research	
Clinical Chemistry	
Community Medicine	

* Faculty in some basic sciences, as well as the clinical sciences, follow dual careers when they teach students and treat patients. Moreover, many often engage in research.

Physiology
Physiology & Biophysics
Preventive Medicine & Biometrics
Public Health
Radiation Biology & Biophysics
Regional Laboratory Services
Social Medicine & Health Policy
Tropical Medicine & Medical Microbiology

**Positions in Health Sciences
but External to the Medical School**

College of Chiropractic

Asst. Prof. Basic & Clinical Science
Assistant Professor of Clinical Science
Associate Professor of Basic Science &
Clinical Science

School of Pharmacy

Asst, Clinical Prof, of Medical Science
Associate Prof, of Clinical Pharmacy (15)
Associate Prof, of Human Pathology (2)
Dean and Professor of Physiology
Research Assist. Professor of
Pharmacology

School of Public Health

Assoc. Prof., Health Policy & Admin, Dean
(or Associate, or Assistant) Dir., Ctr. for
Analysis of Health Practices Director,
Community Health Sciences Director, Inst.
for Health Research Professor of Health
Administration Professor of Medical Care
Organization

Res. Prof, of Public Health Administration
& Chairman, Dept. of Field Training

**Faculty Positions External to the
Health Sciences¹⁵**

Associate Professor of Psychiatry &
Religion, Yale Divinity School
Director of Sport Medicine, U.S. Sport
Academy
Professor, J. P. Kennedy School of
Government, Harvard University
Research Associate, Conservation of
Human Resources Program, Columbia
University
Visit. Assoc. Prof, of Law, NYU Law School

University Officer

Act. Coordinator, Minority Student Affairs
Assistant Dean for Long-Range Planning
Assistant Vice Chancellor for VA Affairs
Asst/Assoc. VP for Health (or Med.)
Affairs
Assistant VP for Interinstitutional Affairs
Assistant VP for Affiliated Institutions
Chairman, Board of Governors, Mayo Clinic
Chancellor (8)
Consultant—to Provost or Chancellor (2)
Director, Center for Human Growth &
Development
Director, Continuing Health Professional
Education, Medical Center
Director of the Medical Center
Dean
Health Program Advisor
President (6)

* One study covering the period 1980-HJ81 found more than 100 physicians employed in academia outside the medical school.

Senior Vice President (2) Special Assistant to the President Vice Chancellor for Academic Affairs Vice Chancellor for Health Affairs (2) Vice Chancellor for Health Affairs, Ohio Board of Regents Vice President (3) for Academic Affairs for Clinical Affairs for Health Affairs (Health Sciences/ Medical Affairs/Medical Center) (34) for Hospital Affairs for Interinstitutional Affairs	Staff Director, Sub-Committee on Health & Science Research, Senate Department of Defense—Staff_____ Assistant Secretary of Defense (Health Affairs) Dean, School of Medicine, United States University of the Health Sciences Deputy Assistant Secretary of Defense for Health Resources & Programs Director, Office of Civilian Health & Medical Programs Uniformed Services Special Assistant for Medical Readiness Special Asst. for Professional Activities
---	--

5. Government¹—Federal

Department of Defense—US Air Force

Congress

Administrative Positions

Asst. Dir., Office of Technology Assessment Congressional Science Fellow (sponsored by Federation of American Societies for Experimental Biology) Counsel, Subcommittee on Health & Environment, Committee on Energy & Commerce, U.S. House of Representatives Exec. Director, Prospective Assessment Commission, OTA Manager of Health Program Analysis, OTA Member, U.S. House of Representatives Professional Staff Member Committee on Energy & Commerce, House Committee on Interstate & Foreign Commerce, House Project Director, Genetics, OTA	Aerospace Medical Division Commander Aerospace Medical Research Laboratory Air Force Med. Service Center Commander Air Force Inspection & Safety Command (7) CHAMPUS (Civilian Health Program) Major Command Surgeons (13) Military Enlistment Processing Command Office of Secretary of Defense (Health Affairs) Office of the Surgeon General (6) Tri-Service Medical Information Systems Program Office USAF School of Aerospace Med. Commander
---	---

Consultant Positions

Air Force Medical Service Center (10)
Mayor Command Surgeon Offices (21)

Research & Development Positions

Aerospace Medical Research Laboratory
(7)
Aeronautical Systems Division Armed
Forces Radiological Research Armed
Forces Institute of Pathology

Teaching Positions

School of Health Care Sciences (4)
Uniformed Services University of Health
Sciences (8) USAF School of Aerospace
Medicine (5)

Other Positions

Air Force Manpower & Personnel Center
Physical Evaluation Board (8)
Air Force Board for Correction of Military
Records (2)
Aerospace Medical Division (AMD),
Clinical Sciences Division (22)
AMD Epidemiology Division (2) AMD Crew
Technology Division (2) AMD Hyperbaric
Medicine Division (3)
AMD Occupational & Envir. Health Lab.
DoD Medical Examination Review Board
(2)

Department of Defense—US Army

Chief of Training & Education,
Aeromedical Activity, Ft. Rucker, AL

Department of Defense—US Navy

Commanding Officer
National Naval Medical Center Naval
Hospital (3) Naval Aerospace Medical
Institute Naval Aerospace Medical
Research Lab Naval Air Regional Medical
Center Naval Biodynamics Laboratory
Naval Environmental Health Center Naval
Regional Medical Center (2) Naval
Medical Research Institute Naval Medical
Research Unit, Cairo, EG Naval Submarine
Medical Research Lab

Bureau of Medicine & Surgery

Assistant Chief for Health Care Programs
Assistant Chief for Planning & Resources
Assist. Chief for Professional
Development
Deputy Director, Medical Corps Division
Deputy Surgeon General, Deputy Chief
Director, Contingency Planning Division
Director, Education & Training Division
Director, Medical Corps Division Director,
Program Operations Division
Officer-in-charge, Naval Undersea Medical
Institute
Inspector General, Medical
Surgeon General/Chief

Other Staff Positions

Assistant for Medical Corps Officer,
Distribution/Placement, Naval Military
Personnel Command

Assistant for Medical Corps Officer/
Warrant Officer Distribution/Placement,
Naval Military Personnel Command
Director, Med. Programs, Headquarters.
USMC
Director, Professional Activities, Office of
the Secretary of Defense
Fleet Med. Officer, Comd., Train,
Command
Force Surgeon, Headquarters, Fleet
Marine Force (2) Head, Prof. Div., Chief of
Naval Operations
Primary Care Medical Officer,
Headquarters Fleet Marine Force
Staff Dir., Defense Medical Material
Board
Staff Medical Officer/Medical Advisor,
Headquarters, USMC
Staff Medical Officer/Fleet Surgeon,
Commander in Chief, Pacific Fleet
Staff Medical Officer, London, England

**Department of Health & Human
Services**

Secretary

**Office of Assistant Secretary for
Planning & Evaluation**

Assistant Sec. for Planning & Evaluation
Deputy Asst. Sec. for Planning &
Evaluation

**Office of Assistant Secretary for Health:
PuMic Health Service**

Assistant Secretary for Health Deputy Asst.
Sec. Disease Prevention Deputy Assistant
Secretary for Health

Deputy Asst. Sec. for International Health
Deputy Asst. Sec. for Population Affairs
Director Health Planning
National Immunization Initiative
Program
Office of Adolescent Pregnancy Program
Office of Child Health Affairs Office of
Health Info. & Health Promotion
Office of Health Practice Assessment
Office of Health Technology
Office of International Health
Office of Smoking and Health
Special Health Initiatives Science,
Advisor, Deputy Asst. Sec. for
Health Policy, Research & Statistics
Special Assistant for External Affairs
Special Assistant for the Asst. Sec. (3)
Surgeon General

**National Center for Health Services
Research**

Director
Associate Deputy Director for Medical &
Scientific Affairs
Associate Director, Professional Services
Director, Division of Extramural Research
Director, Division of Intramural Research
Executive Secretary, Health Care
Technology Study Section
Exec. Sec., Health Services Research
Review

National Center for Health Statistics

Director

Director, Health Examination Statistics
Medical Advisor Nutrition Advisor

**Alcohol, Drug Abuse & Mental Health
Administration**

Administrator
Assistant Administrator for Agency Goals

National Institute of Mental Health

Director
Director, The Staff College Deputy Director,
NIMH Special Assistant to the Director
Director of Extramural Project Review
Deputy, Extramural Project Review
Chief, Applied & Social Project Review
Branch
Chief, Basic Research Review Branch
Chief, Clin. & Ser. Develop. Review Branch
Chief, Clin. Manpower Develop. Review Br.
Chief, Research Development Review
Branch
Director, Div. of Biometry & Epidemiology
Chief, Demography & Epidemiology
Branch
Director, Div. of Extramural Res.
Programs
Deputy Director, Division of Extramural
Research Programs

Chief, Research Scientist Develop.
Section
Chief, Small Grants Section
Chief, Clinical Research Branch
Chief, Center for Studies of Schizophrenia
Chief, Psychopharmacology Research
Branch
Director, Div. of Manpower & Training
Associate Director of Research Training,
Division of Manpower & Training
Chief, Psychiatry Education Branch
Chief, Center for State Mental Health
Manpower Development
Training Specialist
Director, Div. Mental Health Programs
Deputy Director
Associate Director
Chief, Community Mental Health
Services Support
Chief, Mental Health Services Support
Chief, Mental Health Study Center
Director, Div. Sp. Mental Health Programs
Deputy Director
Chief, Center for Minority Group Mental
Health Programs
Chief, Center for Studies of Mental
Health of the Aging
Chief, Disaster Assistance & Emergency
Mental Health Section
Chief, National Center for Prevention &
Control of Rape

Centers for Disease Control and
Prevention (Atlanta, GA)

Director
Assistant Director for International
Health

Asst, Director for Public Health Practice
 Assistant Director for Science Assistant
 Director, Interagency Affairs Assistant
 Director/Washington Director, Bureau of
 Epidemiology Director, Bureau of
 Laboratories Director, Bureau of Smallpox
 Eradication Director, Bureau of Training
 Director, Bureau of Tropical Diseases Chief,
 Vector Biology & Control Division
 Director, National Institute of
 Occupational Safety & Health
 Assistant to the Director
 Director, Office of Extramural
 Coordination & Special Projects
 Director, Division of Respiratory Disease
 Studies Director, Division of Safety
 Research
 Director, Division of Criteria
 Documentation & Standards
 Development
 Director, Division of Surveillance Hazard
 Evaluations & Field Studies
 Director, Division of Biomedical and
 Behavioral Sciences
 Director, Division of Training &
 Manpower Development
 Medical Officer, Office of Program
 Planning & Evaluation
 Director, Nutrition Division, Center for
 Health Promotion & Education

Food & Drug Administration

Commissioner Deputy Commissioner
 Associate Commissioner for Health Affairs
 Director, Medical Review Staff

Associate Commissioner for Medical
 Affairs
 Deputy Associate Commissioner for
 Medical Affairs
 Associate Commissioner for Science
 Assistant Commissioner for Professional
 & Consumer Programs Director, Orphan
 Products Development
 Medical Officer, International Affairs

 Center for Drugs & Biologies _____
 Director Scientific
 Director

Office of Drug Standards _____
 Director
 Deputy Director—Medical Affairs
 Deputy Assoc. Director for Drug
 Monographs
 Director, Anti-Infective Products Division
 Director, Cardio-Renal Products Division
 Director, Surgical-Dental Products
 Division
 Director, Metabolism and Endocrine
 Division
 Director, Neuropharmacological Products
 Division
 Director, Oncology & Radiopharmaceutical
 Products Division

Office of Drugs

Deputy Director
 Director, Division of Drug Use Experience

Office of Drug Review & Investigation

Director, Div, of Scientific Investigations
Chief, Clinical Investigation Branch Chief,
Non-Clinical Labs, Studies Branch

**Center for Devices & Radiological
Health**

Director, Office of Health Affairs

Office of Biologies

Director
Director, Division of Bacterial Products
Director, Division of Biologies Evaluation
Director, Div. of Blood & Blood Products
Director, Div. of Product Quality Control
Director, Division of Virology

Office of Medical Devices

Assoc. Director for Health Affairs

Office of Radiological Health

Director, Office of Health Affairs

Bureau of Foods

Associate Director for Sciences, Division of
Pathology
Associate Director for Nutrition &
Consumer Sciences
Special Assistant for Medical Affairs

**Health Resources & Services
Administration**

Director, Office of Graduate Medical Ed.

Bureau of Health Professions

Deputy Director
Deputy Director, Division of Associated
Health Professions
Deputy Director, Division of Health
Professions Training Support
Deputy Director, Division of Health
Professions Analysis
Director, Division of Medicine

Bureau of Health Planning

Medical Advisor

Health Services Administration

Administrator
Special Assistant to the Administrator

Bureau of Health Care Delivery

Director
Associate Bureau Director, Program for
Maternal & Child Health
Chief, Rehabilitative Services Branch Chief,
Genetic Disease Services Branch
Chief, Research & Training Services
Branch
Associate Bureau Director, Program Office
for Community Health Centers
Associate Bureau Director, Program Office
for National Health Service Corps
Chief, Professional Affairs Branch Director,
National Health Service Corps

Indian Health Service

Director Deputy
Director

Bureau of Medical Service?	. National Heart, Lung and Blood Institute
Director	National Institute of Allergy & Infectious Diseases
Deputy Director	
Director, Bureau Prisons Medical Programs	National Institute of Arthritis, Metabolism & Digestive Diseases
Deputy Director Director, Division of Hospitals & Clinics	National Institute of Child Health & Human Development
Medical Director. Office of Workers' Compensation Programs	National Institute of Environmental Health Sciences
Director, Division of Federal Employee Occupational Health	National Institute of General Medical Sciences
Director, Division of Coast Guard Medical Services	National Institute of Neurological & Communicative Disorders & Stroke
	National Institute on Aging National Library of Medicine

National Institutes of Health

Director
 Deputy Director
 Special Assistant to the Director
 Director
 Division of Computer Research & Tech.
 Division of Research Grants
 Division of Research Resources
 Division of Research Services
 Ethics Advisory Board
 Fogarty International Center
 NIH Clinical Center
 Office of Medical Application of Research
 Office for Protection From Research Risks
 Director
 Lister Hill National Center for Biomedical Communications
 National Cancer Institute
 National Eye institute

Health Care Financing Administration

Associate Administrator for Management & Support Services
 Deputy Director, Office of PSRO, Bureau of Health Stds. & Quality
 Director, Office of Professional & Scientific Affairs, Office of the Administrator
 Director, Office of Child Health, Office of Special Programs Deputy Director
 Director, Bureau of Health Standards & Quality
 Senior Health Analyst, Office of Research

Rehabilitation Services Administration

Director, Medical Affairs

Social Security Administration

Special Assistant, Office of Program Policy & Analysis

Regional Offices

Director, Services Delivery Assessment
Director, US Public Health Service
Hospital
PSRO Representative
Regional Health Administrator, PHS (10)
Associate Director, Professional Services,
NCHSR

Department of State _____

Deputy Asst. Secretary, Medical Services
Deputy Medical Director Asst. Medical
Director, Environ. Health Asst. Medical
Director, Health Care Program
Asst, Medical Dir., Mental Health Program
Chairman, Tropical Medicine Director,
Domes. Medical Program
Director, Overseas Medical Program
Medical Director, US Foreign Service

Agency for International Development

Acting Director, Office of Health, Bureau for
Science & Technology
Chief, Health/Nutrition Division, Bureau of
Africa
Health Officer, USAID
Health & Nutrition Officer, USAID
Medical Officer
Chief, Health, Population and Nutrition .
Division, Bureau for Asia
Chief, Health/Population/Nutrition,
USAID Mission
Chief, Health & Family Planning Division
Chief, Office of Health & Nutrition, USAID

Health Development Officer, USAID
Mission

Population Officer

Deputy Director, Office of Health, Bureau
for Science & Technology

Tropical Disease Office Chief; Health
Services Division Deputy Director, Office of
Population, Bureau for Science &
Epidemiology Medical Officer Public Health
Physician

Director for Health & Population, Bureau
for Science & Technology

Veterans Affairs—Central Office _____

Administrator

Chief Medical Director

Assistant Chairman, Medical Director

Assistant Deputy, Chief Medical Director

Associate Deputy, Chief Medical Director

Assistant Chief Medical Director for

Academic Affairs

Clinical Services

Extended Care

Planning & Program Development

Professional Services

Research & Development

Director

Affiliated Educational Program Service

CE & Staff Development Service

Health Information Systems Associate
Director

Health Services R&D Service

Medical Research Service Deputy
Director

Director, Mental Health & Behavioral Sciences Services	Chief, Aviation Safety Research Office, NASA Ames Research Center
Deputy Director	Chief, Aviation Toxicology Laboratory, Civil Aeromedical Institute, FAA
Associate Director, Alcohol & Drug Dependence	Chief, FAA Civil Aeromedical Institute
Associate Director, Psychiatry	Chief, Medical Operations, Johnson Space Center, NASA
Associate Director, Treatment Services	Chief, Medical Operations, Peace Corps
Director	Deputy Director, Office of Sciences & Technology, Exec. Office of the President
Neurology Service	Director of Gorgas Memorial Laboratory
Nuclear Medicine Service	Director of Life Sciences, NASA Director of Medical Recruitment, Bureau of Prisons, Dept. of Justice
Pathology Service	Director of the Woodrow Wilson Int. Center, Smithsonian Institution
Radiology Service	Exec. Director, National Advisory Commission on Health Manpower
Rehabilitation Service	Federal Air Surgeon, PAA Manager, Operational Medicine, NASA Medical Director, Dept. of Justice Medical Officer, Division of Disability Benefits, Railroad Retirement Board
Spinal Cord Injury Service	Mission Specialist, Space Shuttle Program, NASA
Medical Inspector	President, Gorgas Memorial Institute of Tropical & Preventive Medicine, Inc.
<u>Veterans Administration—Field Stations</u>	President, Institute of Medicine
Associate Chief of Staff for Education	Principal Investigator, Skylab Biomedical Experiments, NASA
Associate Chief of Staff for Research & Development	Regional Medical Director, US Postal Service (4)
Chief, Medical/Dental Division	Scientist-Astronaut, NASA
Director, Education Services	Special Assistant to the President for Health Policy
<u>Other Federal Government Departments and Agencies</u>	
Assistant Secretary, Occupational Safety and Health Administration, Dept. of Labor	
Astronaut, NASA	
Chairman, Aeromedical Standards Division, PAA, Dept. of Transportation	
Chairman, Occupational Health Division, FAA	
Chairman, Program in Scientific Medical Standards, FAA	

6. Government—State**Department of Health
(or Equivalent)**

Administrator, Division of Health & Medical Services, Dept. of Health & Social Services (WY)

Assistant Comm., Health Care Programs (VA)

Assistant Director, Division of Local Health Services

Assistant Director, Public Health Lab.

Assistant Director, State Hygienic Labs.

Case Control Reviewer, Receiving Hospital

Chief, Bureau of Maternal & Child Care, Dept. of Health & Bnvir. & Control (SC)

Chief Medical Office & Deputy Director, Health Facilities & Standards & Control, Office of Health Systems Mgt, (NY)

Chief Medical Examiner (NC) Chief Physician, Bureau of Hospital Services, Office of Health Systems Management (NY)

Chief, Office of Medical Services (3D)

Chief, Research & Statistics Office (HI)

Commissioner (NY, VA, VI)

Commissioner, Dept, of Health & Environmental Control (SC)

Commissioner, Dept, of Human Resources (GA)

Commissioner of Health (CT, NY, OK, TX, VI) Commissioner of Public Health (TN)

Commissioner & State Registrar, Dept. of Health & Environmental Control (SC)

Deputy Commissioner for Special Health Services (TX)

Deputy Secretary, Dept. of Health & Mental Hygiene (MD)

Deputy Secretary for Community Health Services (PA) Director—

'Unspecified Director

Crippled Children's Division (SC)

Dept. of Health Services and State Registrar of Vital Records (AZ)

Dept. of Health & Envir, Sciences (MT)

Division of Epidemiology, Bureau of Health Services (KY)

Division of Health (MO) Division of Health Services (NC) Division of Planning (PR)

Division of Physical Health, Dept. of Human Resources (GA)

Division of Public Health (NH)

Division of Public Health, Dept. of Health & Social Services (DE)

Interdisciplinary Research Team, Epidemiology Studies Section (CA)

of Health, Dept. of Healths Environment (KS, MT)

of Public Health, Dept. of Human Resources (DC)

of Public Health, Dept. of Public Health CIL, MI)

of Health Services Division, Dept, of Social & Health Services (WA)

of Office of Health Director (Canal Zone)

of Office of Statistics (MA)

Executive Director (CO, UT)

Exec. Officer, State Board of Health & State Registrar of Vital Statistics (MS)

Physician Consultant, Dept. of Health & Social Services (WI)	Mental Health Agency
Secretary of Health (PA, PR)	Administrative Asst., Mental Health Center
Secretary of Health & Mental Hygiene (MD)	Assoc. Com., Office of Mental Health
Secretary & State Health Commissioner, State Board of Health (IN)	Chief Exec. Officer (Administrator; Director) Department
Secretary & State Health Officer, Dept. of Health & Human Resources (LA)	Commissioner, Dept. of Mental Health & Mental Retardation (VA) Director, the Nathan S. Kline Institute for
State Commissioner of Health (NJ) State Director of Health (WV) State Health Commissioner (VA, VT) State Health Officer (AL, NV, ND) State Me'd. Exam., Division of Health (UT)	Psychiatric Research Director, Rockland Research Institute Director, State Hospital Director, Research, NY Psychiatric Inst. Equal Employment Opportunity Officer, Central Office
<u>Insurance Program Administration (Medic-aid, Worker's Compensation)</u>	Hospital Aide, Mental Health Psychiatric Center
Administrator, Division of Health & Medical Services, Dept. of Health & Social Services (WY)	Hospital Aide Supervisor, Mental Retardation Development Center
Associate Medical Director, Dept. of Income Maintenance (ON) Chief Medical Director, Dept. of Public Welfare (IN)	Mental Health Administrator Dept. in Mental Health Central Office Local Mental Health & Develop. Center (2) Mental Health Receiving Hospital
Deputy Director, Medicaid Agency (AL)	Social Program Coordinator, Mental Health Psychiatric Center
Medical Consultant, Dept. of Public Welfare (NE)	Social Service Worker, Mental Retardation Development Center
Medical Consultant, Division of Medical Assistance (CO)	<u>Other</u> _____
Medical Consultant (county level), Dept. of Social & Health Services (WA)	Administrative Assistant, Supervisor, Med. Units, Dept. of Human Services (OK)
Medical Director, Dept. of Public Welfare (MA, NE)	Administrative Asst, Employment Services
Medical Director, Office of Medical Policy & Procedures, Dept. of Social & Health Services (WA)	Assemblyman, 9th District (CA) Chaplain, R & C Correctional Institution
Member, Medical Review Team, Dept. of Public Welfare (IN)	

CEO, Medical Board of Regents
 Chairman, Exec. Committee, Statewide PSB
 Council, Inc, (NY)
 Commissioner of Public Health, Dept. of
 Human Services (DC)
 Coordinator of Medical Services, Dept. of
 Social & Rehabilitation Services (KS)
 Deputy Commissioner for Programs, Dept.
 of Human Resources (TX)
 Director, State Health Planning Comm.
 (NW)
 Majority Leader, House of Representatives
 (PL)
 Medical Consultant, Dspt. of Social
 Services & Housing (HA)
 Medical Consultant, Dept. of Social
 Rehabilitation Services (RI)
 Member, governing board of various
 departments, such as Education, Health
 Licensure, Workers Compensation, and
 Administrative Services
 Psychiatrist Consultant, Dept. of Welfare
 (WV)
 Sec., Dept. of Human Resources (KY, NC)
 Social Program Coordinator, Dept. of
 Economic & Commercial Development
 Utilization Review Administrator, Dept. of
 Social & Rehabilitation Services (KS)
 Vocal Rehabilitation Counselor,
 Rehabilitation Services Commission
 Youth Ldr. Super., Veteran's Children Home

7. Government—Local

Alcohol/Drug Abuse Coordinator, county
 Air Pollution Control Officer, county
 Assistant Comm. for Biostatistics, city

Assistant Health Director for Disease
 Control, county
 Assistant Health Officer, county Assistant
 Medical Examiner, city Chief, Acute
 Communicable Disease, city Chief Medical
 Officer, The Fire Dept., city Chief,
 Preventive Med, Services Div.,
 county Commissioner (or Commission of
 Health),
 Dept. of Health, city and county
 Coroner (or Medical Exam.), city & county
 Deputy Commissioner, Health Dept.,
 county
 Deputy Director of Health for Personal
 Health Services
 Director
 Community Mental Health Services,
 county
 Epidemiology, Health Dept., county
 Maternal & Child Health Program, city
 Medical Services, city
 Director of Public Health (county health
 officer)
 Director, Dept. of Public Health & Welfare
 District Health Officer, city & state Exec.
 Director, Health & Hospitals
 Governing Commissioner, Cook County
 Family Planning Officer, county
 Head, Communicable Disease Program,
 county
 Health Commissioner, Health Division, city
 Health Officer, county Medical
 Health Officer, county Medical
 Services Officer, city Mental
 Health Officer, county

Program Chief, Substance Abuse Service,
county
Public Health Director, city
Supervisor, District Health Program,
county
Tuberculosis Gontroller/VD Controller,
county

8. Health Care Provider

(Hospital, nursing home, health
maintenance organization, etc)
Assistant (or Associate) Director or
Administrator
Associate Medical Director, Hospitals &
Clinics, Health Sciences Center
Associate Medical Director, Southern
California Permanente Medical Group
Chairman & CEO, National Medical Care,
Inc.
CEO (Administrator; Director; President)
Corporate Planning Advisor, Kaiser
Foundation Health Plan
Director, Frontier Nursing Service
Director, Laboratory Computer Science,
Massachusetts General Hospital
Director, Northwest Kidney Center
Director, Program Development, Health
Development, Inc. Director,
Research Administration
Director of Medical Education & Director
of Quality Assurance
Dept. of Medical Methods Research,
Permanente Medical Group, CA
Director
Director, Technology Assessment
Assistant Director, Epidemiology &
Biostatistics

Assistant Director, Health Services
Research
Executive Director, Development & Public
Affairs, The New York Hospital
Exec. Director, Planned Parenthood
Clinic
Exec, VP & Dir., Johns Hopkins Hospitals
General Director
Medical Director
Medical Director, HMO
Medical Director, Ohio Masonic Home
Medical Director, Planned Parenthood
Clinic
Medical Dir., Reg. Perinatal Center (NJ)
President
President, Geriatric Care Associates
President, Health Activation Systems
(Minneapolis)
Regional Dir. of Education & Research, So.
CA Region, Kaiser Permanente Medical Gr.
Vice President
General Manager, Kaiser Foundation
Hospital Health Plan
New & Emerging Technology, Humana
Corp.
Professional & Academic Affairs
for Education & Research
for Medical Affairs (many hospitals)
for Operations, American Health
Systems (nursing home group)
for Strategic Planning, American
Medical International

**9. Health Insurance Program
(Private)**

Not-for-profit _____

Medical Director, Blue Shield Plan
 Medical Director—HMD operations, Blue
 Shield Plan
 President, Blue Cross Plan
 President, Blue Shield Plan Sr.
 VP, Blue Cross Plan
 Sr. VP & Medical Director, Blue Shield Plan
 Sr. VP, Medical & Professional Affairs, Blue
 Shield Plan
 VP, Medical Affairs & Medical Director, BS
 VP, Professional Programs VP
 and Medical Director

Commercial _____

Asst. Assoc. or Chief (Medical) Director of
 Accident & Health Claims
 Claims
 Employee Benefits
 Group Claims
 Medical Policy and Program
 Senior Medical Consultant VP
 and Medical Director

10. Law

(Note: Several positions duplicate listings
 elsewhere in this Table and inadvertently
 may include some where clinical
 practice still represents a majority of the
 individual's time.)

Associate Professor of Emergency
 Medicine
 Associate Professor of Surgery
 Attorney (private firm specializing in
 aviation law)
 Chairman, Pour Sect. Committees, National
 Fire Protection Association & President,
 American College of Legal Medicine
 Chief, Division of Medical Legal Research,
 Dept. of Legal Medicine, Armed Forces
 Institute of Pathology
 Commissioner, Allegheny County
 Coroner
 Director/Associate Director, Division of
 Medical-Legal Affairs, VA
 Head, Washington Office, American
 College of Physicians
 Mayor of Kansas City
 Member/Partner/Owner (law firm)
 Professorial Lecturer, The National Law
 Center, QW University
 Senior VP, Medical & Scientific Affairs
 (large drug firm)
 Staff Associate, Division of Forensic
 Programs, National Inst. Mental Health
 Trial Attorney

**11, Professional/Trade
 Associations**

American Medical Association _____

Executive Vice President
 VP—Scientific Information
 VP—Medical Information & Scient. Policy

Director, Department of Physician Credentials & Qualifications	Other
Assistant Director, Department of Physician Credentials & Qualifications	Associate Director, American Hospital Association
Director, Department of Undergraduate Medical Evaluation	Associate Executive Director, Int. Health, American Public Health Association
Assistant Director, Department of Undergraduate Medical Evaluation Field Rep., Graduate Medical Evaluation	Associate Exec. VP, Membership
Director, Division of Medical Education	Associate Exec. VP for Health & Public Policy, American College of Physicians
Director, Division of Scientific Analysis & Technology	Chief Exec. VP (specialty medical society)
Assistant Director, Division of Scientific Analysis & Technology	Deputy Exec. VP (state medical society)
Director, Department of Environmental, Public & Occupational Health	Deputy Medical Director, American Psychiatric Association (4)
Assistant Director, Department of Environmental, Public & Occupational Health	Director, Medical Services Division, NY State Medical Society
Director, Division of Drugs & Toxicology	Director, The New York Academy of Medicine
Assistant Director, Division of Drugs Senior Scientist, Division of Drugs Director, Dept. of Specialty Journals Director, Dept. of JAMA Editorial Staff Director, Dept, of JAMA Science Senior Editor—JAMA	Director, Office of International Medicine, American College of Surgeons
	Director, Scientific Publications Division, NY State Medical Society
	Executive Director American Association of Immunology American Fertility Association American Osteopathic Association American Public Health Association
Association of American Medical Colleges _____	Educational Commission for Foreign Medical Graduates
President	Federation of State Medical Boards, Inc.
Director, Department of Academic Affairs	International Council of Societies of Pathology
Director, Department of Health Services	Private Doctors of America
Director, Department of Planning & Policy Development	Society for Epidemiology & Voluntary Assistance
Director, Division of Accreditation	World Society for Stereotactic & Functional Neurosurgery
Director, Division of Educational Resources & Programs	Executive Officer American Health Care Association
Special Staff Consultant	

American Society for Pharmacology & Experimental Therapeutics, Inc.
International Association of Coroners & Medical Examiners Executive Secretary/Executive VP
American Society of Internal Medicine
Council of Medical Specialty Societies
Federation of State Medical Boards of the United States
International College of Surgeons
Undersea Medical Society
President, Association of Academic Health Centers
President, Greater NY Hospital Association
Project Manager, International Health, American Public Health Association
Scientific Program Coordinator, American Public Health Association
VP, Division of Science & Technology, Pharmaceutical Manufacturers Association
VP for Medical & Scientific Affairs, Proprietary Association

12, Research (Nongovernment)

Associate Director for Clinical Research, Institute for Cancer Research
Director
Arthur V. Davis Center for Behavior Neurobiology, Salk Institute
Graduate Pain Research Foundation

New American Research Institute
(Chicago) Palm Beach Institute for Medical Research
Quincy Research Center (Kansas City)
Research & Development, InterQual (Chicago)
Res. Institute of Lab. Medicine, Pacific Med. Center, Institute of Med. Sciences
Director & Resident Fellow, Salk Institute
Director for Education, Mayo Foundation
Director of Research, Mayo Foundation
Director of Research, San Diego Zoo
Executive Director, Philadelphia Association for Clinical Trials
Investigator, International Fertility (Research Triangle Park, NC)
Medical Associate, International Program, The Population Council (NYC)
Medical Consultant, The Institute for Aerobics Research (Dallas)
Medical Manager, Cardiovascular Research
President Beneficial Plant Research Associate
Biometric Testing (Englewood Cliffs, NJ)
President
Drug Abuse Council
International Institute of Stress, University of Montreal
Memorial Sloan-Kettering Cancer Ctr (NYC)
Rockburn Institute (Elkridge, MD)
Sidney Parber Cancer Institute
Research Associate, Harvard Botanical Museum

Research Associate, MIT Arteriosclerosis
Geiier Research Associate, Medical
Research
Center, Brookhaven National Laboratory
Research Fellow, Infectious Disease, Dept.
of Medicine (New England Medical
Center Hospital)
Research Scientist, Health Service
Research Center (Univ. of Michigan)
Senior Fellow, The Population Council
(NYC) (12)
Senior Health Services Researcher (The
RAND Corp.)
Team Member, Health & Nutrition
Examination Survey (private consulting
firm)
VP & CEO, Chicago Technology Park

13. Miscellaneous

Anthropologist
Author
Chairman, Cable Health Network
(television)
Conductor, Symphony Orchestra
Director, Drug Standards Division, United
States Pharmacopeia
Director, Occupational Health, United M
ine Workers of America
Dir., Public Citizen, Inc. (Washington, DC)
Exec. Dir., Institute for Health Planning
Exec. Direction, Nutrition Foundation
Homesteader Investment Counselor
Medical Consultant, The President
American Health Care Institute

American League (baseball)
Center for Corporate Health Promotion
(Reston, VA)
Commission on Prof. & Hospital
Activities
Employment Agency Institute
for Generic Drugs
Management Sciences for Health
(Boston)
Producer & Director of Films for
Television
Secretary-Treasurer, International Health
Society (Englewoqd, CO)
Senior Professional Associate, Institute of
Medicine, National Research Council
Senior Research Associate, Health Policy
Program, Urban Institute

14. Part-time Activities

(Compensation received but doctor still
spends 80% or more time as a clinician
or nonclinician)
Athletic Team Physician
Author
Chairman, National Digestive Diseases
Advisory Board, U.S. Dept. of HHS
Chairman, Princeton Institute for Health
Policy
Clinical Professor of Medicine or Surgery
Commissioner, Dept. of Health Services
(county)
Chief Exec. Officer (specialty medical
society)
Concert Pianist
Consultant, U.S. Secret Police
Consultant, Fire or Police Dept.; Worker's
Compensation Commission

Coroner/Medical Examiner (county or city)
Designer (contemporary women's fashions) Editor (national/state/county medical journal)
Editorial Consultant/Editorial Review Board
Expert Witness
Foreign Language Interpreter
Magician
Mayor (Coos Bay, OR)
Medical Director, World Boxing Hall of Fame
Medical Illustrator
Member, Board of Directors (manufacturing firms)
Member, State Legislature
Photographer
President, Flying Physicians Association
President, National Council on Marijuana
President, National Society to Prevent Blindness
School Physician